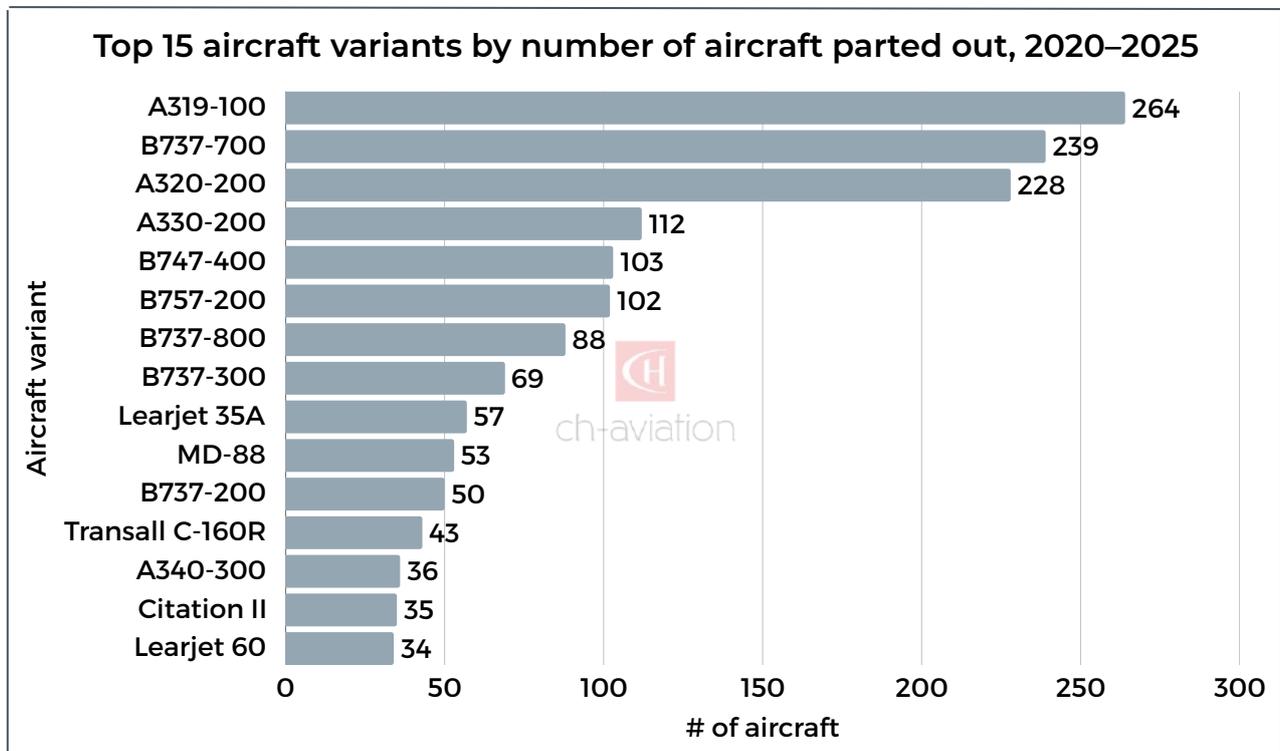
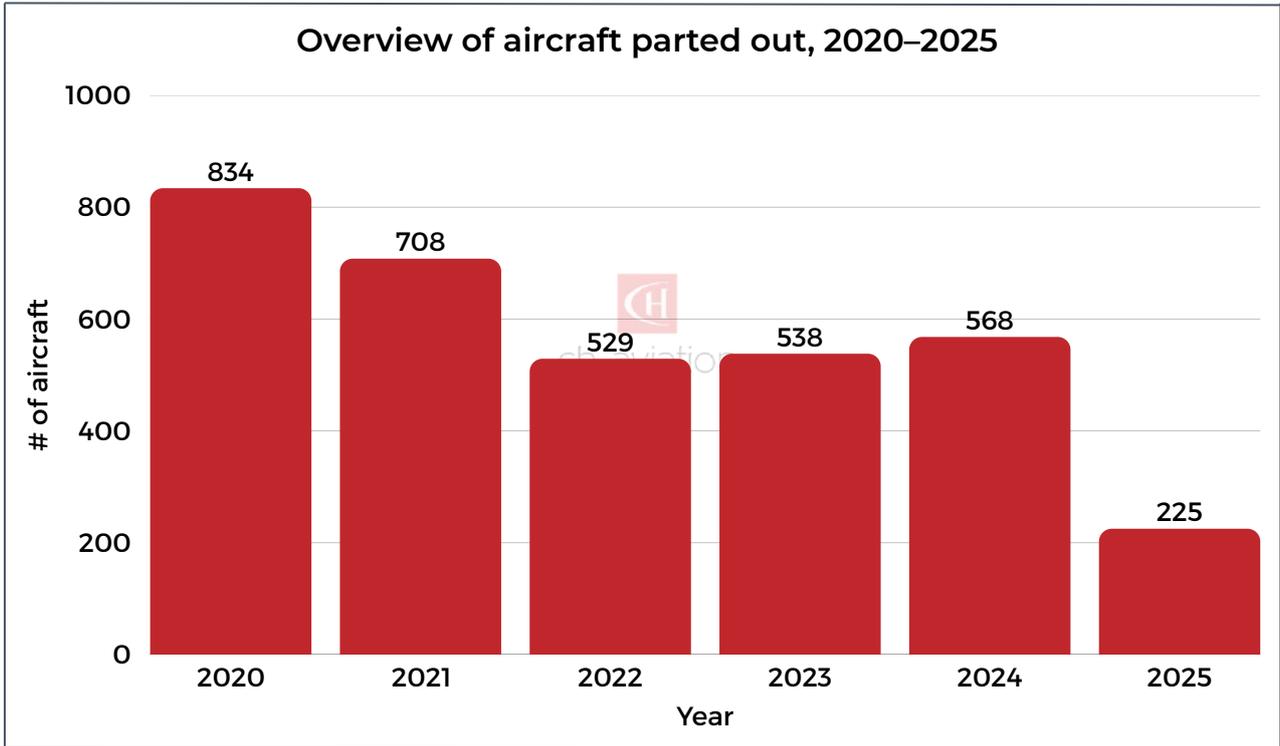




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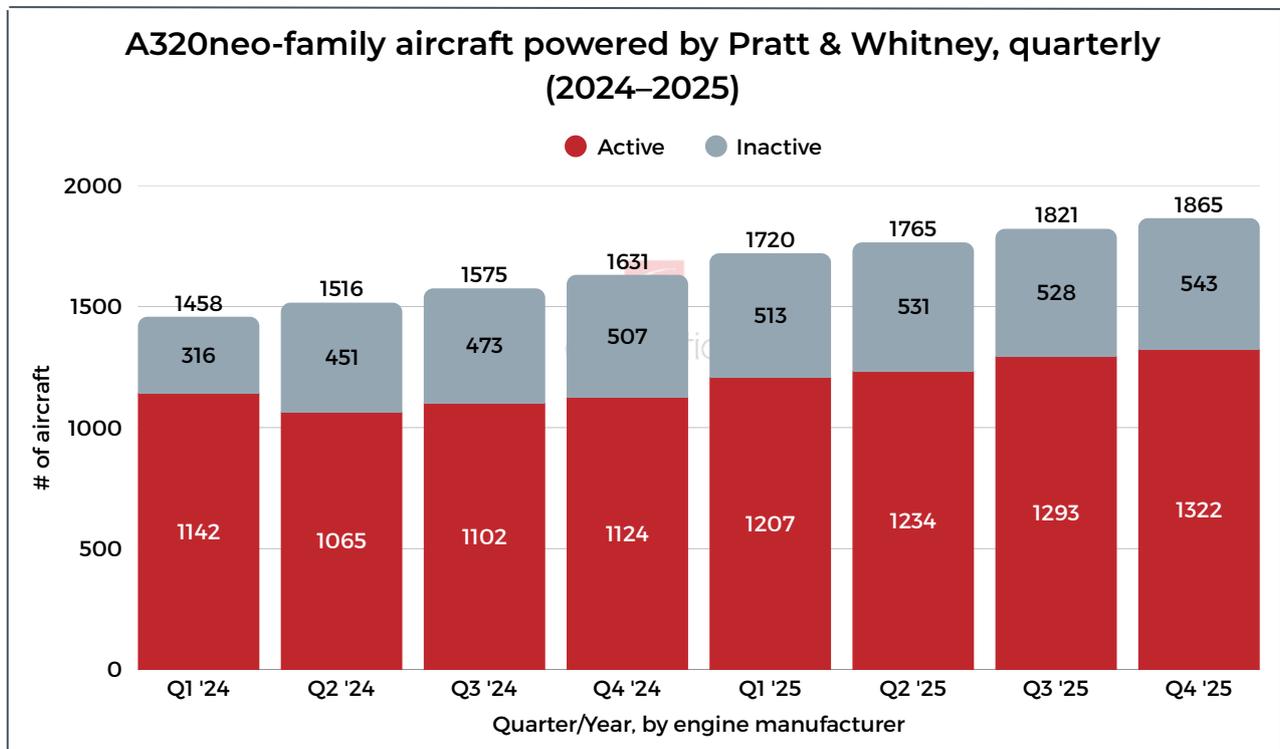
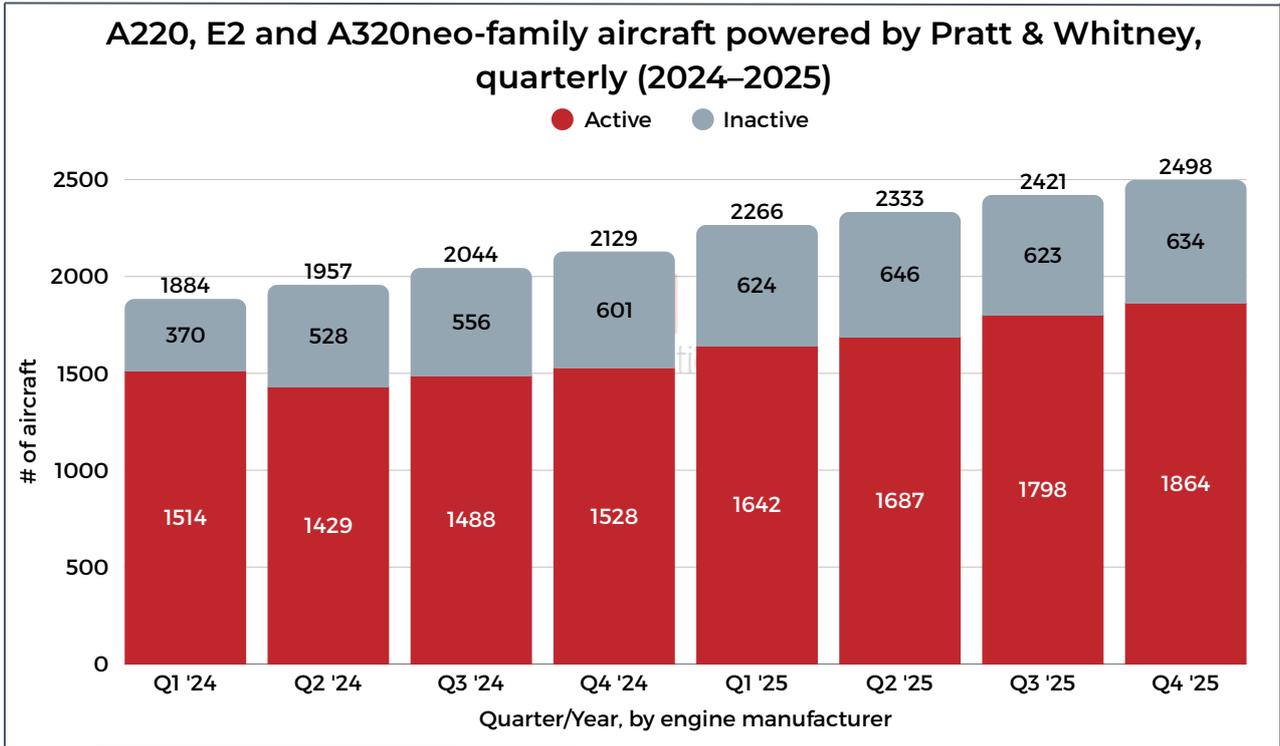


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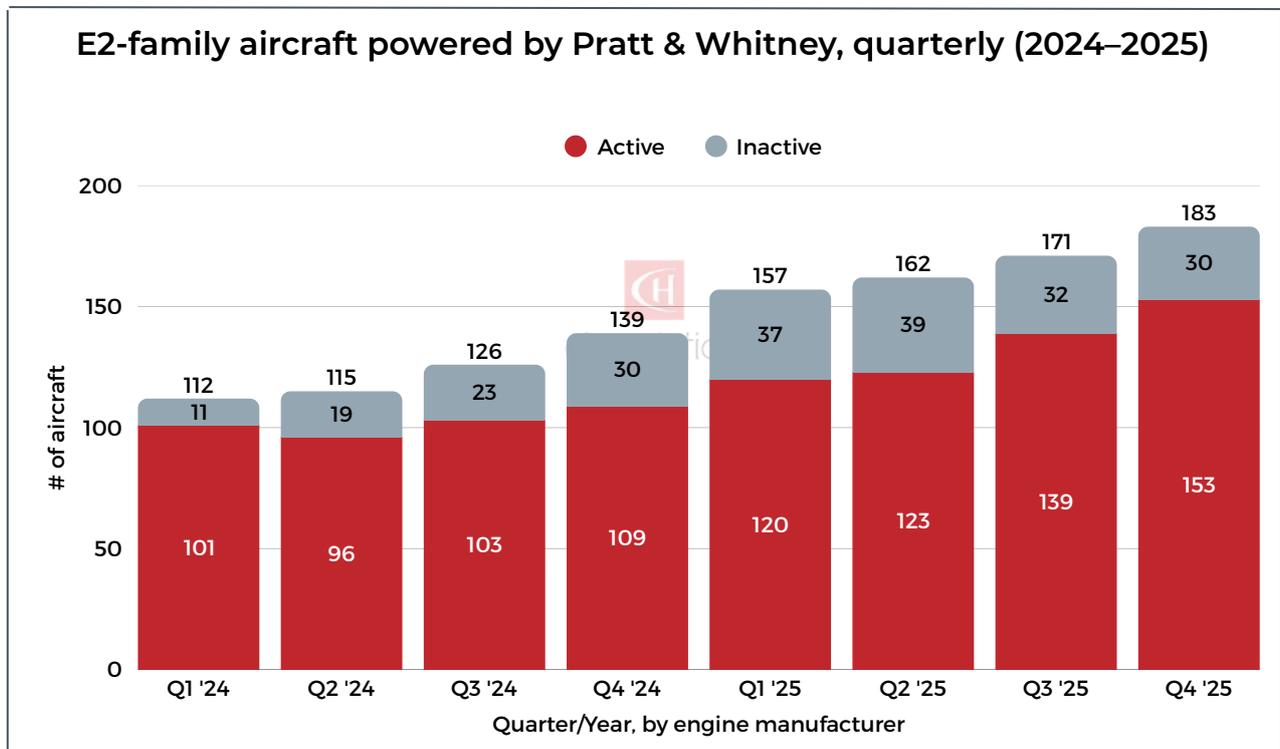
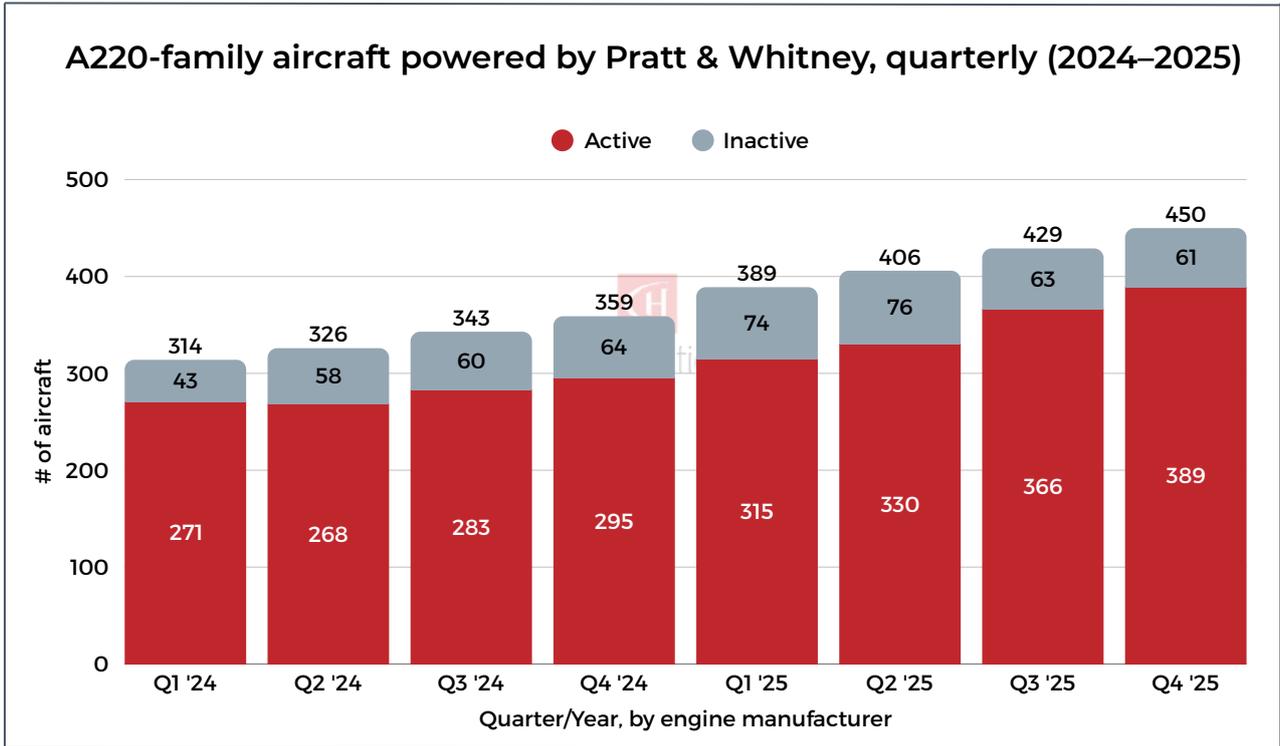


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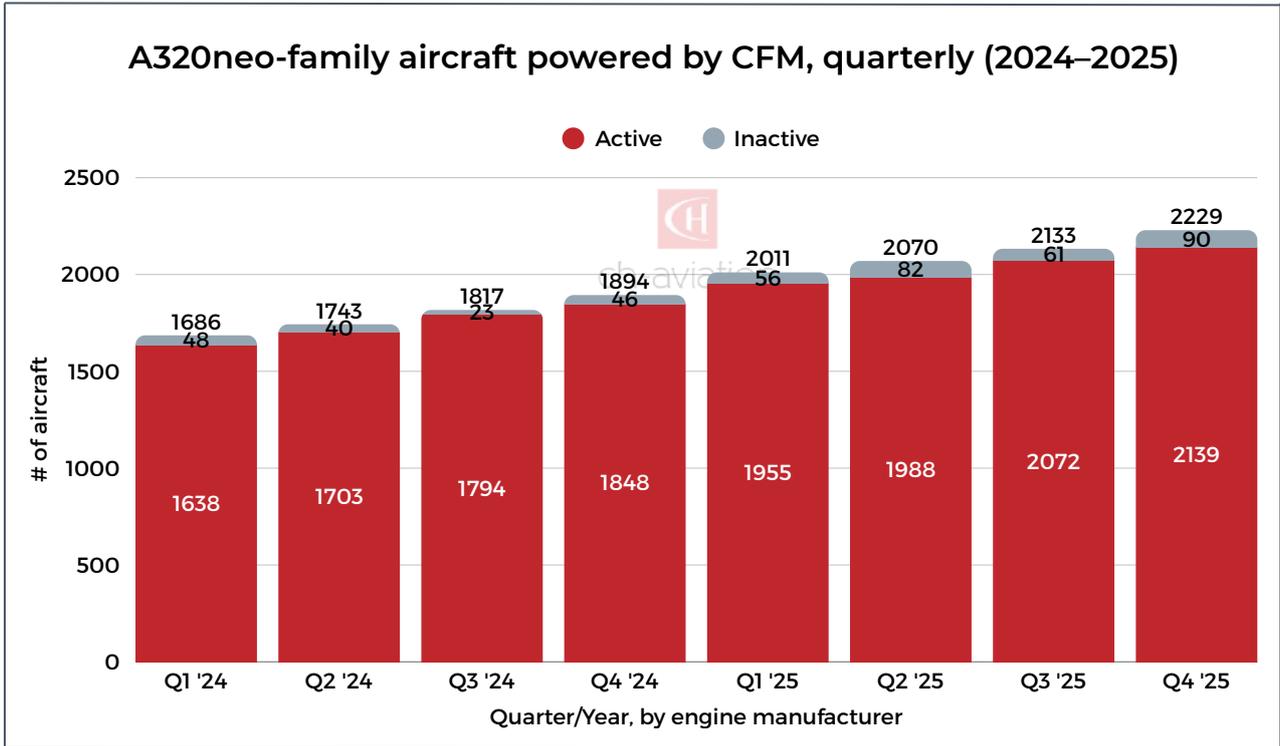


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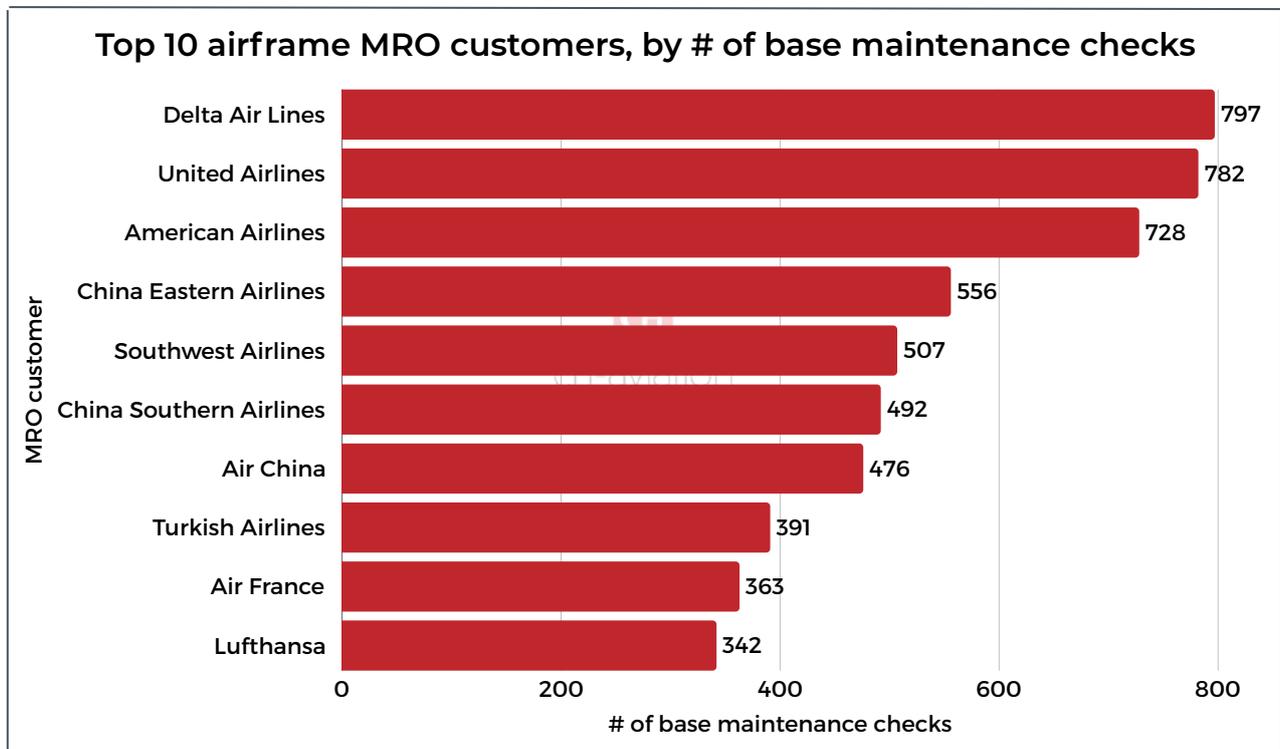
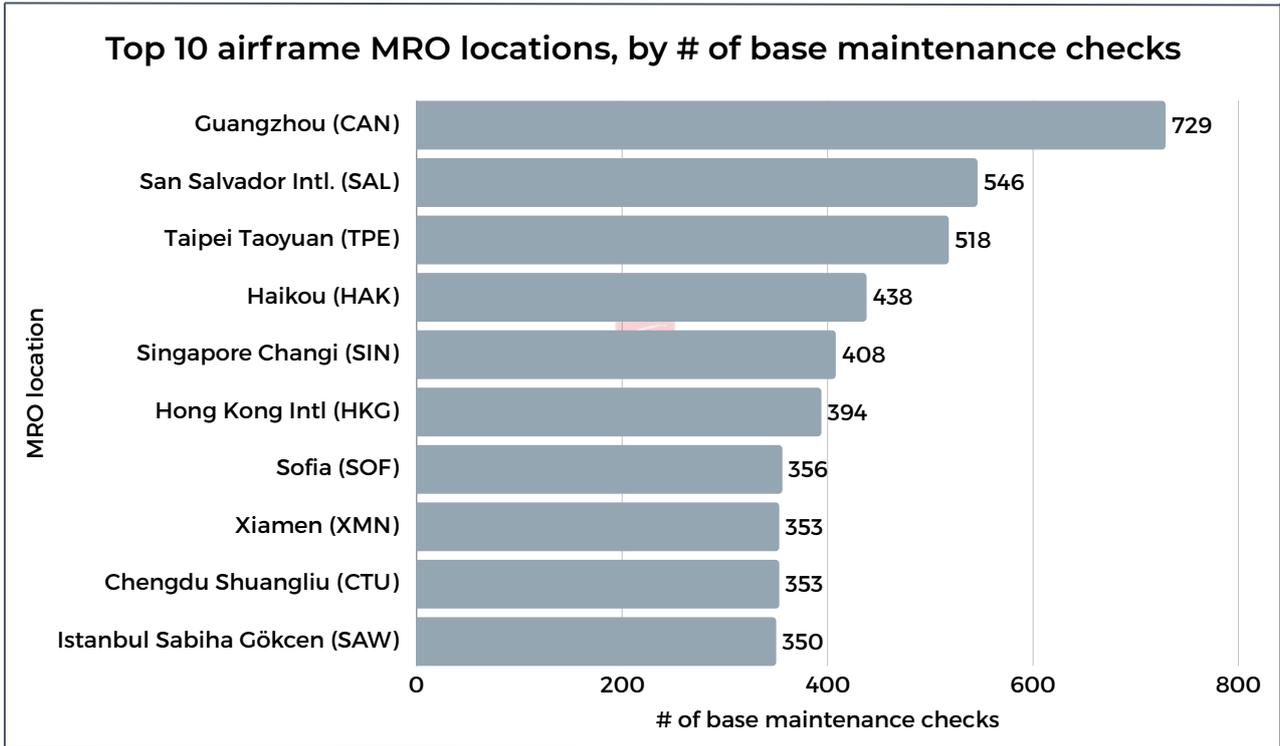


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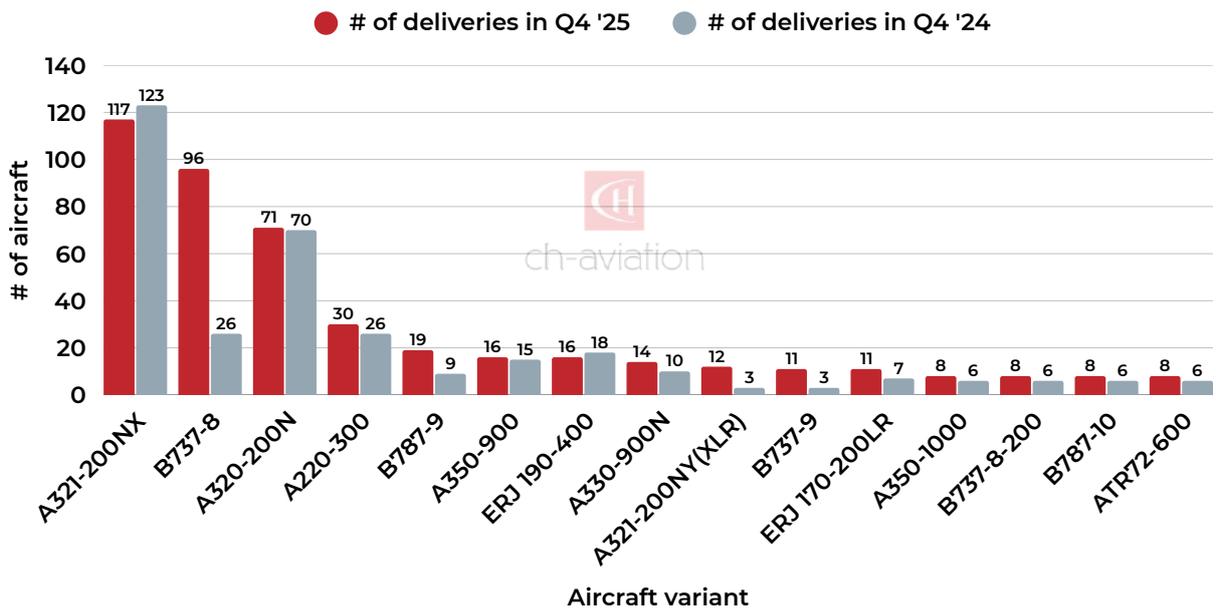
Top 15 MRO customer-provider pairs, by # of base maintenance checks

Operator Customer	Airframe MRO provider	# of base maintenance checks
Air China	Ameco	471
American Airlines	American Airlines	410
Turkish Airlines	Turkish Technic	391
United Airlines	HAECO	334
China Southern Airlines	GAMECO	332
China Eastern Airlines	China Eastern Airlines Technic	328
Delta Air Lines	Delta Tech Ops	281
American Airlines	MRO Holdings	274
Lufthansa	Lufthansa Technik	260
Air France	Air France Industries KLM E&M	247
Southwest Airlines	ATS	241
Delta Air Lines	MRO Holdings	222
United Airlines	AAR	220
British Airways	British Airways	206
Emirates	Emirates	189

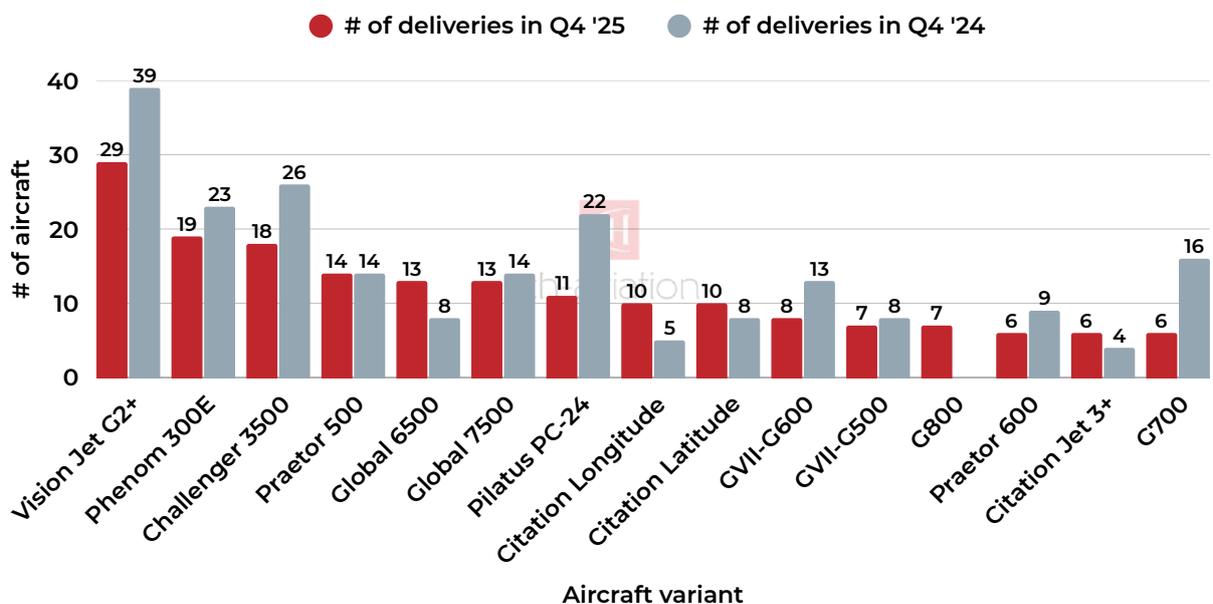


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Top 15 commercial aircraft variants, by # of deliveries, Q4 '25 vs Q4 '24



Top 15 business jet aircraft variants, by # of deliveries, Q4 '25 vs Q4 '24





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Top 15 countries, by commercial aviation flight activity in Dec '25

Country	Total flight hours, Dec '25	Average aircraft daily utilisation in hours, Dec '25
United States of America	1,631,450.55	5.56
China	1,077,926.88	7.56
India	262,363.80	7.72
United Arab Emirates	222,557.84	10.57
United Kingdom	217,643.58	6.25
Türkiye	205,158.86	7.97
Canada	192,185.24	5.01
Japan	158,383.70	7.37
Germany	145,680.92	4.97
South Korea	144,918.37	9.78
Brazil	137,570.48	7.5
France	126,694.71	5.32
Spain	123,564.11	6.28
Australia	123,329.67	5.3
Qatar	108,839.20	12.43



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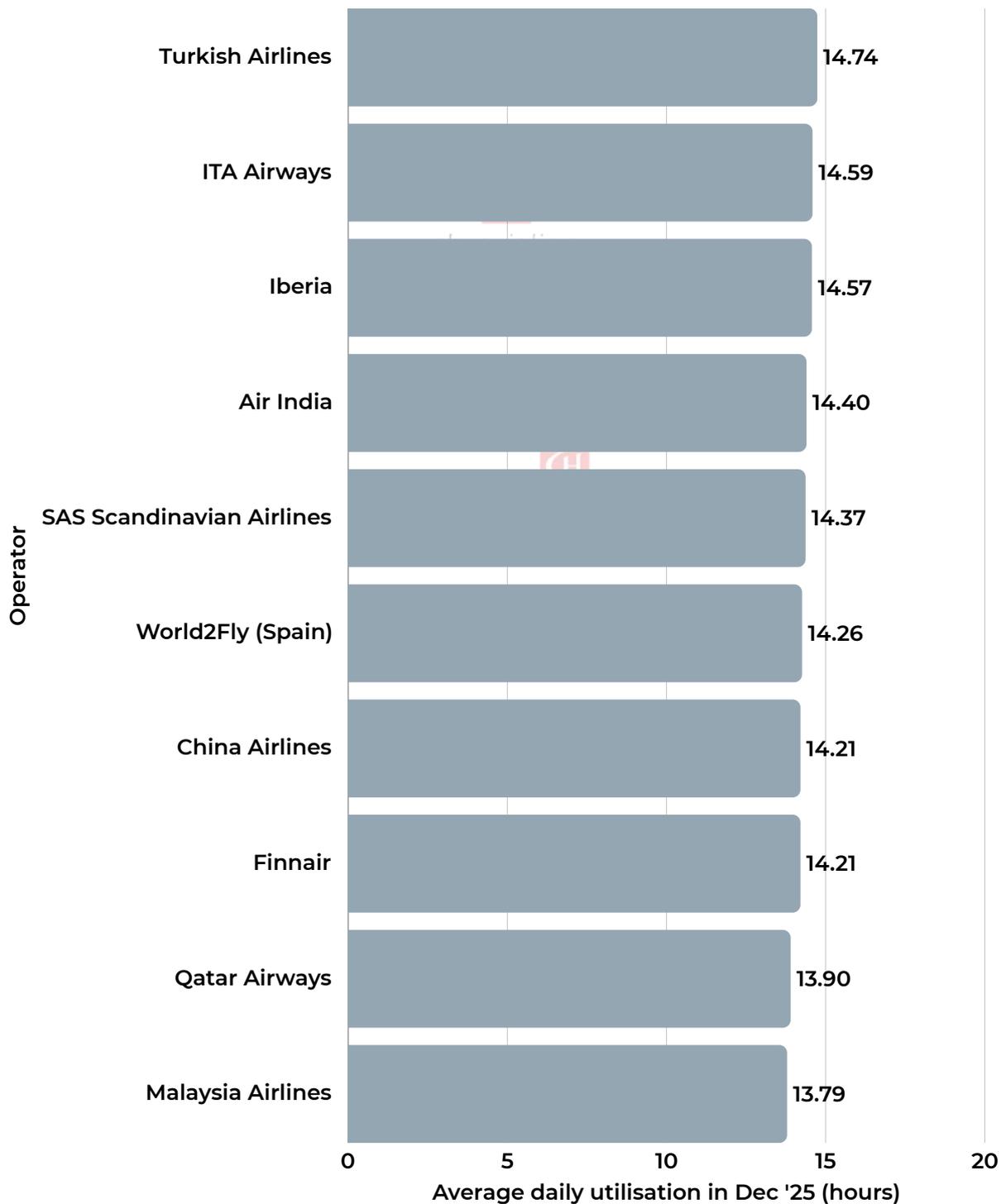
Top 15 countries, by business jet flight activity in Dec '25

Country	Total flight hours, Dec '25	Average aircraft daily utilisation in hours, Dec '25
United States of America	395,436.66	0.73
Brazil	18,236.43	0.48
Canada	15,459.67	0.80
Mexico	13,325.31	0.57
France	12,811.66	0.99
United Kingdom	10,992.10	0.94
United Arab Emirates	8,341.56	1.09
Germany	8,237.25	0.64
Switzerland	5,999.86	0.83
India	5,679.56	0.90
Türkiye	5,077.43	0.78
China	4,361.21	0.70
Australia	4,301.00	0.58
Italy	3,720.05	0.70
Spain	2,956.53	0.66



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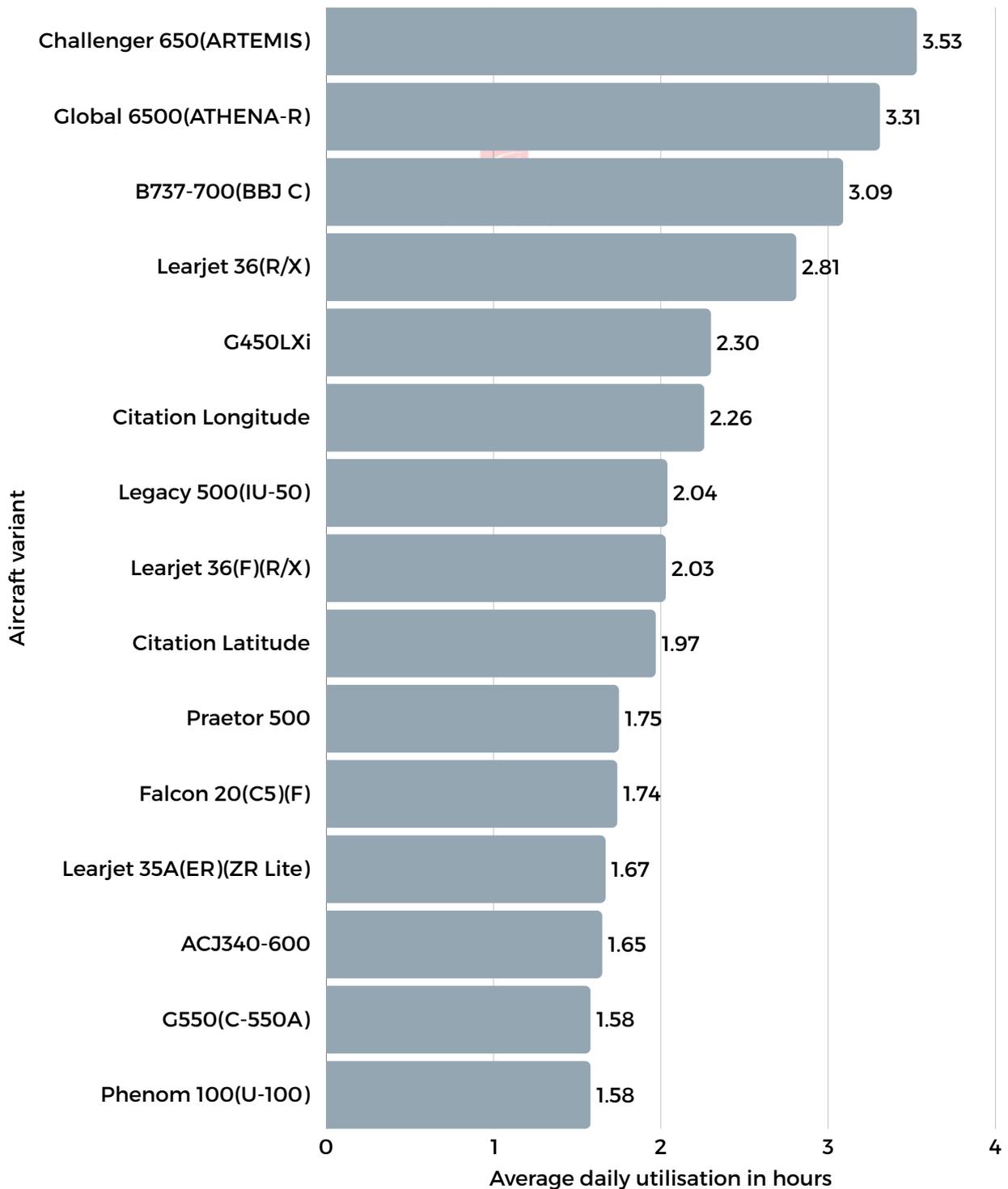
Average daily utilisation of the A350-900: Top 10 operators, Dec '25





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Top 15 business jet aircraft variants, by average daily utilisation, Dec '25





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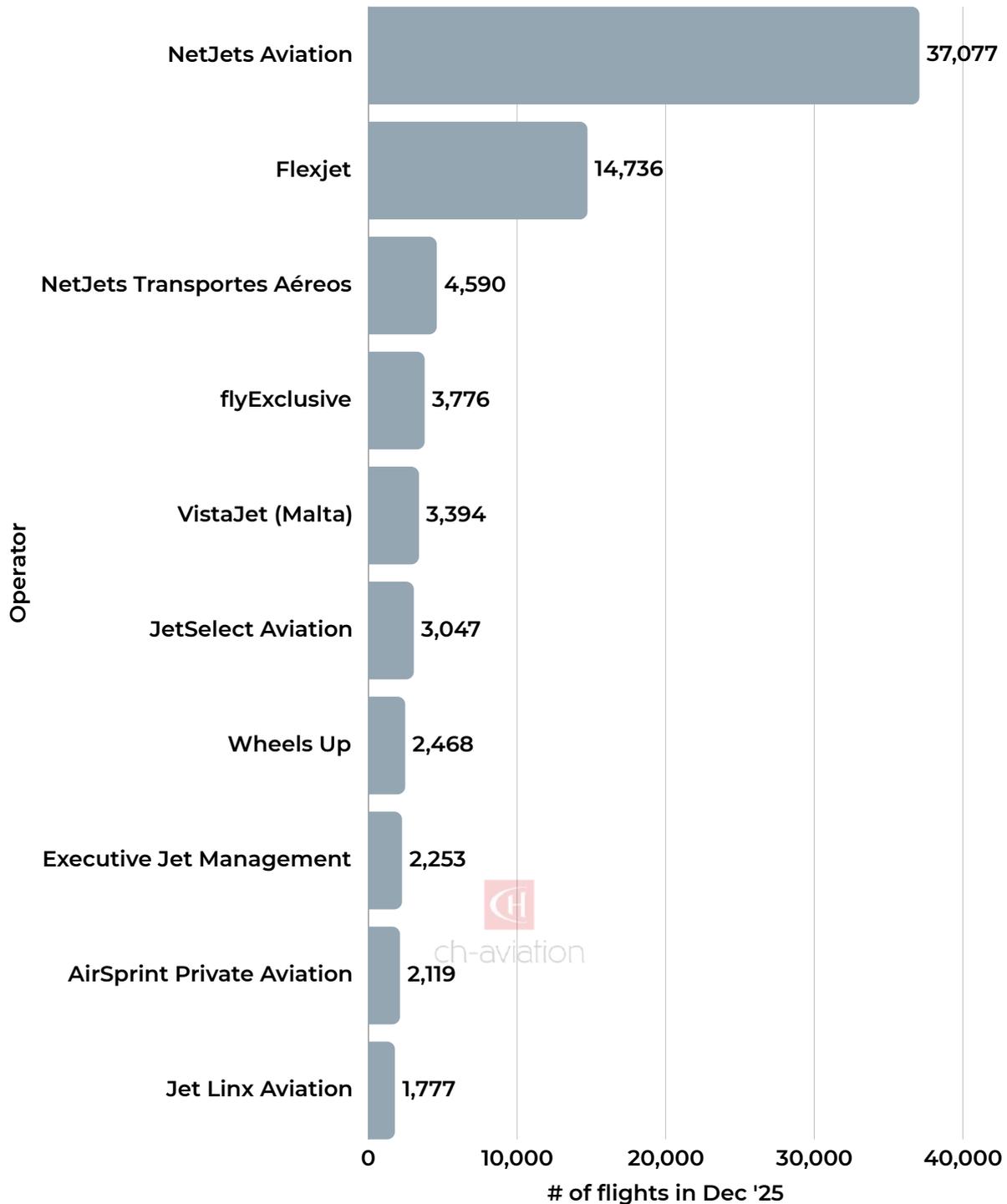
Top 10 operator–aircraft variant pairs, by average daily utilisation, Dec '25

Operator	Aircraft variant	Average daily utilisation in Dec '25 (hours)
China Airlines	B777-200F	16.64
ANA - All Nippon Airways	B777-200F	16.45
Air Arabia	A320-200N	16.32
Suparna Airlines	B747-400(BDSF)	16.20
ZIPAIR	B787-8	15.71
Ethiopian Airlines	B777-200F	15.53
EVA Air	B777-200F	15.52
Privilege Style	A330-200	15.41
KLM Royal Dutch Airlines	B787-10	15.21
Qatar Airways	B777-200F	15.20



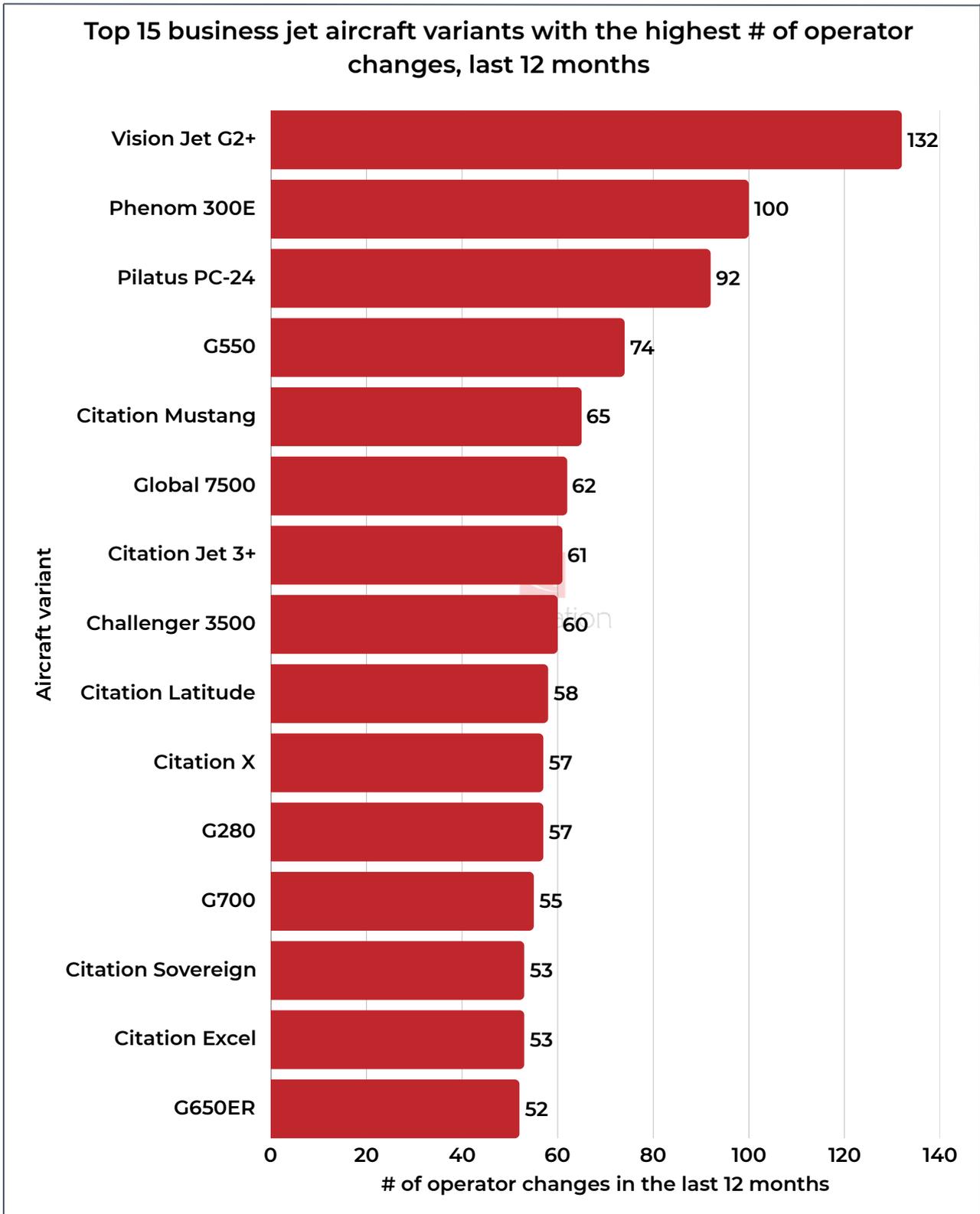
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Top 10 business jet operators, by flight activity, Dec '25





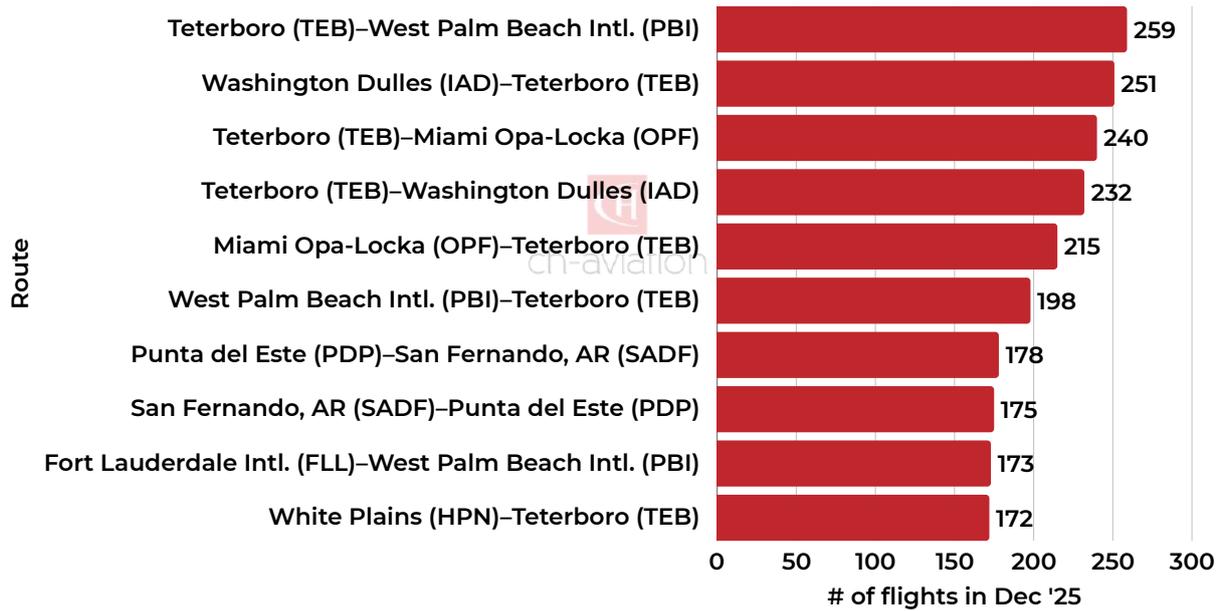
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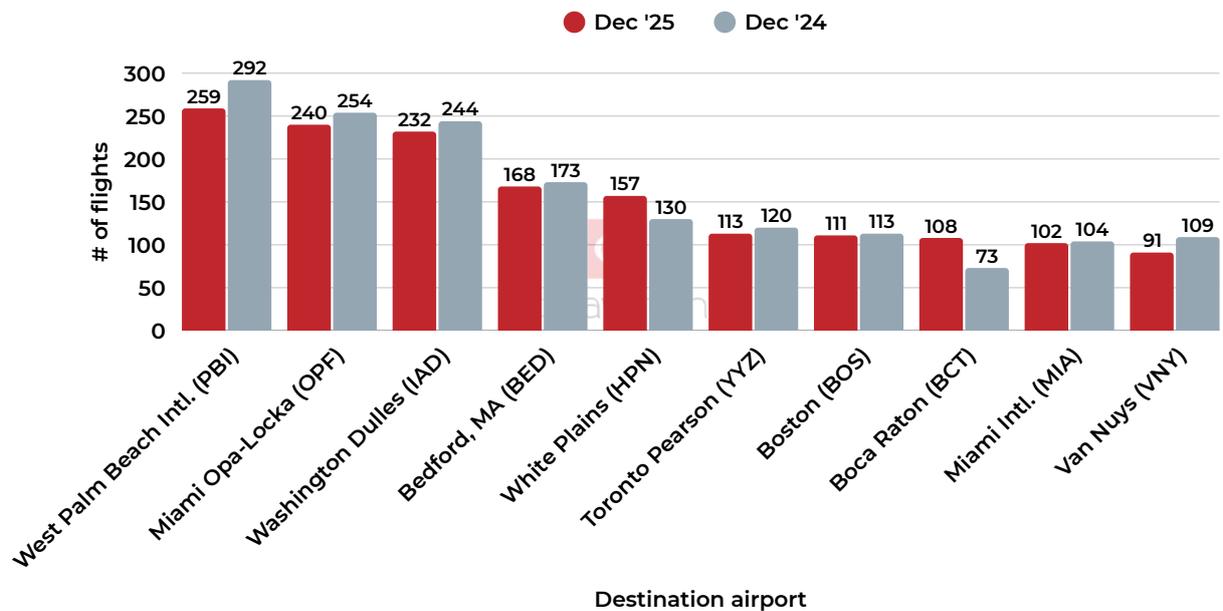


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Top 10 business jet routes, by flight activity, Dec '25



Teterboro: Top 10 destination routes, by # of flights, Dec '25 vs Dec '24





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